# **Marketing Analytics**



# **The Most Important Questions**

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### 1 Segmentation Targeting Positioning (STP) Framework

- The Segmentation, Targeting, Positioning (STP) framework is a strategic marketing tool used by businesses to identify and understand different customer segments, select the most attractive segments to target, and develop a unique positioning strategy to differentiate their products or services in the marketplace. Here's an overview of each component of the STP framework:
- 1. Segmentation:
- **Definition**: Segmentation involves dividing the market into distinct groups of customers who share similar characteristics, needs, preferences, or behaviors.
- Steps in Segmentation:
- Identify Segmentation Variables: Determine the criteria or variables that will be used to segment the market, such as demographics (age, gender, income), psychographics (lifestyle, values, attitudes), behavior (purchase behavior, usage patterns), or geographic location.
- Segmentation Analysis: Analyze market data and conduct research to identify meaningful segments within the target market based on the selected segmentation variables. This may involve clustering techniques, factor analysis, or other statistical methods.
- Profile Segments: Develop profiles or personas for each segment, describing their characteristics, needs, preferences, and behaviors. This helps marketers understand the unique requirements of each segment and tailor marketing strategies accordingly.

#### • 2. Targeting:

- **Definition**: Targeting involves evaluating and selecting the most attractive segments identified through segmentation analysis to focus marketing efforts and resources on.
- Steps in Targeting:
- Evaluate Segment Attractiveness: Assess the attractiveness of each segment based on criteria such as size, growth potential, profitability, competition, and compatibility with the company's resources and capabilities.
- Select Target Segments: Determine which segments align best with the company's objectives and capabilities and represent the greatest opportunity for success. Choose one or more segments to target with tailored marketing strategies.
- **Develop Targeting Strategy**: Develop a targeting strategy for each selected segment, outlining the marketing mix elements (product, price, promotion, distribution) that will be customized to meet the specific needs and preferences of the target customers.

#### • 3. Positioning:

- **Definition**: Positioning involves creating a distinct and desirable image or perception of the company's products or services in the minds of target customers relative to competitors.
- Steps in Positioning:
- Identify Competitive Framework: Analyze the competitive landscape and identify key competitors' positioning strategies, strengths, and weaknesses.
- **Define Positioning Strategy**: Determine the unique value proposition or positioning statement that differentiates the company's offerings from competitors and resonates with the needs and desires of the target segments. This may involve emphasizing product features, benefits, quality, price, or other factors.
- Communicate Positioning Message: Develop marketing communication strategies and tactics to effectively communicate the positioning message to the target audience through advertising, branding, messaging, and other promotional activities.
- Monitor and Adjust: Continuously monitor market dynamics, customer feedback, and competitor actions to evaluate the effectiveness of the positioning strategy and make adjustments as needed to maintain relevance and competitive advantage.

# 2 Perceptual Mapping

 Perceptual mapping is a visualization technique used in marketing to visually represent how consumers perceive different brands, products, or attributes relative to each other. It helps businesses understand the competitive landscape, identify market opportunities, and develop effective positioning strategies. Perceptual maps are graphical representations that plot the positions of brands or products based on consumers' perceptions along two or more dimensions.

#### How Perceptual Mapping Works:

- Identify Dimensions: Determine the relevant dimensions or attributes that consumers use to evaluate brands or products. These dimensions could include factors such as price, quality, features, reliability, or any other criteria that are important to consumers in the market.
- **Collect Data**: Conduct market research to gather data on how consumers perceive different brands or products along each dimension. This data can be collected through surveys, interviews, focus groups, or other research methods.
- Scale and Measure: Scale and measure consumers' perceptions of each brand or product on each dimension. This could involve asking respondents to rate brands on a scale (e.g., 1 to 5) or to provide relative rankings.
- **Plot Data**: Plot the data points for each brand or product on a two-dimensional graph, with each axis representing one of the dimensions identified earlier. The position of each data point on the graph reflects consumers' perceptions of that brand or product relative to others in the market.
- Interpret Results: Analyze the perceptual map to identify patterns, trends, and relationships among brands or products. Pay attention to the positioning of brands in relation to each other and to any clusters or gaps that may emerge.
- **Develop Positioning Strategies**: Use the insights gained from the perceptual map to inform positioning strategies for brands or products. Determine where there are opportunities to differentiate and carve out a unique position in the market based on consumers' perceptions and preferences.

- Types of Perceptual Maps:
- **Simple Perceptual Maps**: Plot brands or products along two dimensions (e.g., price vs. quality) to provide a basic understanding of their positioning relative to each other.
- Multi-dimensional Perceptual Maps: Plot brands or products along multiple dimensions to capture a more comprehensive view of consumer perceptions and preferences. This allows for a more nuanced analysis of competitive positioning in the market.
- **Preference Maps**: Plot brands or products based on consumers' preference rankings rather than absolute perceptions. This can help identify which brands are most preferred by consumers and why.

- Benefits of Perceptual Mapping:
- Provides a visual representation of competitive positioning in the market.
- Helps identify opportunities for differentiation and market segmentation.
- Facilitates the development of targeted marketing strategies and positioning tactics.
- Enables monitoring of changes in consumer perceptions over time and adjustment of marketing strategies accordingly.

## 3 Pay Per Click (PPC), Online Advertising

- Pay Per Click (PPC) is an online advertising model in which advertisers pay a fee each time their ad is clicked by a user. It's a way of buying visits to a website rather than earning them organically through search engine optimization (SEO) or other forms of digital marketing. PPC advertising platforms typically operate on a bidding system, where advertisers bid on keywords relevant to their target audience. When users search for these keywords on search engines or visit websites that display PPC ads, the search engine or advertising network displays ads based on a combination of bid amount and ad quality.
- Here's how PPC advertising works and its key components:
- 1. Advertiser Setup:
- **Campaign Creation**: Advertisers create PPC campaigns on advertising platforms such as Google Ads (formerly known as Google AdWords), Bing Ads, or social media platforms like Facebook Ads or LinkedIn Ads.
- **Keyword Selection**: Advertisers choose relevant keywords or search terms for their ads to appear when users search for those terms. Keywords are selected based on relevance to the advertiser's products or services and the likelihood of attracting qualified traffic.
- Ad Copy Creation: Advertisers create compelling ad copy that entices users to click on their ads. Ad copy typically includes a headline, description, and a call-to-action (CTA) that encourages users to take a desired action.

#### • 2. Auction and Ad Ranking:

- **Bid Management**: Advertisers set bids for each keyword, indicating the maximum amount they are willing to pay for a click on their ad. Bids can be manually adjusted or automated using bidding strategies provided by the advertising platform.
- Ad Quality: In addition to bid amount, ad quality also plays a crucial role in determining ad rank and placement. Ad quality is assessed based on factors such as ad relevance, expected click-through rate (CTR), landing page experience, and ad extensions.

#### • 3. Ad Display and Clicks:

- Ad Auction: When a user enters a search query relevant to the advertiser's keywords, the advertising platform conducts an ad auction to determine which ads to display and in what order. Ad position is determined by a combination of bid amount and ad quality score.
- Ad Display: Ads that win the auction are displayed to users in search engine results pages (SERPs) or on websites within the advertising network.
- User Clicks: When users click on an ad, they are directed to the advertiser's landing page, where they can learn more about the advertised product or service and potentially complete a desired action, such as making a purchase or filling out a form.

- 4. Cost and Performance Tracking:
- **Cost Per Click (CPC)**: Advertisers are charged only when users click on their ads. The cost per click is determined by factors such as bid amount, ad quality, and competitiveness of keywords.
- **Conversion Tracking**: Advertisers track the performance of their PPC campaigns by monitoring metrics such as click-through rate (CTR), conversion rate, cost per conversion, return on investment (ROI), and overall campaign performance.
- **Optimization**: Based on performance data, advertisers optimize their PPC campaigns by adjusting bids, refining ad copy, targeting specific audience segments, or experimenting with different ad formats to improve campaign effectiveness and maximize ROI.

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• Online advertising refers to the promotion of products, services, or brands using the internet as a medium. It encompasses various digital channels and platforms where advertisers can reach their target audience, engage with users, and drive desired actions. Some common forms of online advertising include search engine advertising (e.g., PPC), display advertising, social media advertising, email marketing, video advertising, and native advertising. Online advertising offers advantages such as precise targeting, measurable results, cost-effectiveness, and the ability to reach a global audience. It plays a significant role in digital marketing strategies and is essential for businesses looking to increase brand awareness, generate leads, and drive sales in today's digital age.

4 Optimizing Sales Effort Advertising Analysis: Measuring the effectiveness of Advertising

Measuring the effectiveness of advertising efforts is crucial for optimizing sales and marketing strategies. Here are some common methods and metrics used to evaluate the effectiveness of advertising campaigns:

**1. Key Performance Indicators (KPIs):** 

**Return on Advertising Spend (ROAS)**: Measures the revenue generated for every dollar spent on advertising. It helps assess the profitability of advertising campaigns.

**Click-Through Rate (CTR)**: Measures the percentage of people who clicked on an ad after seeing it. A higher CTR indicates that the ad resonated well with the audience.

- **Conversion Rate**: Measures the percentage of users who completed a desired action (e.g., making a purchase, signing up for a newsletter) after clicking on an ad.
- Cost per Acquisition (CPA): Measures the cost of acquiring a customer through advertising. It helps evaluate the efficiency of advertising spend in acquiring new customers.
- Incremental Sales: Measures the increase in sales directly attributable to advertising efforts, taking into account other factors that may influence sales.

#### • 2. Attribution Models:

- First-Click Attribution: Attributes the sale or conversion to the first interaction a user had with the ad. It gives credit to the initial touchpoint that introduced the customer to the product or service.
- Last-Click Attribution: Attributes the sale or conversion to the last interaction a user had with the ad before completing the desired action. It gives credit to the final touchpoint that directly led to the conversion.
- Multi-Touch Attribution: Attributes the sale or conversion to multiple touchpoints along the customer journey, considering the contribution of each touchpoint to the final conversion. Models include linear, time decay, and U-shaped attribution.

- 3. A/B Testing:
- Ad Variations: Test different ad creatives, headlines, call-to-action buttons, or ad placements to determine which variations perform best in terms of clicks, conversions, or engagement.
- Landing Pages: Test variations of landing pages to see which designs, messaging, or layouts result in higher conversion rates and better overall campaign performance.

#### 4. Brand Awareness and Engagement Metrics:

**Impressions**: Measures the number of times an ad is displayed to users. It indicates the reach and visibility of the ad but does not necessarily correlate with effectiveness.

- **Engagement Metrics**: Measures user interactions with ads, such as likes, shares, comments, or video views. It indicates how well the ad resonates with the audience and increases brand engagement.
- **Brand Lift Studies**: Conducts surveys or experiments to measure changes in brand awareness, perception, or intent to purchase as a result of advertising campaigns.
- **5. Customer Feedback and Surveys:**
- **Customer Surveys**: Gather feedback from customers to understand their awareness, perception, and attitudes toward the advertising campaign and the brand.
- **Net Promoter Score (NPS)**: Measures customer satisfaction and loyalty by asking customers how likely they are to recommend the brand to others.

## 5 Regression Model to Forecast Sales and Factors affecting Sales Forecast

 Using a regression model to forecast sales involves analyzing historical sales data along with relevant predictor variables to develop a mathematical relationship that predicts future sales. Here are the steps involved in building a regression model for sales forecasting:

#### • 1. Data Collection:

- Gather historical sales data over a specific period. This dataset should include the sales figures for each time period (e.g., daily, weekly, monthly) along with corresponding predictor variables that may influence sales, such as:
  - Marketing expenditures
  - Pricing information
  - Economic indicators (e.g., GDP, consumer confidence index)
  - Seasonality indicators (e.g., time of year, holidays)
  - Competitor data
  - Demographic information (e.g., population, income levels)

#### • 2. Data Preprocessing:

- Clean the dataset by handling missing values, removing outliers, and ensuring data consistency and accuracy.
- Convert categorical variables into dummy variables if necessary for regression analysis.
- Explore the data to identify patterns, trends, and correlations between variables.

#### • 3. Model Selection:

- Choose an appropriate regression model based on the nature of the data and the relationship between sales and predictor variables. Common regression models used for sales forecasting include:
  - Simple linear regression
  - Multiple linear regression
  - Polynomial regression
  - Time series models (e.g., ARIMA, exponential smoothing)
  - Machine learning algorithms (e.g., random forest, gradient boosting)

#### • 4. Model Training:

- Split the dataset into training and testing sets. The training set is used to train the regression model, while the testing set is used to evaluate its performance.
- Fit the regression model to the training data, estimating the coefficients or parameters that define the relationship between sales and predictor variables.

#### • 5. Model Evaluation:

- Evaluate the performance of the regression model using appropriate metrics such as:
  - Mean Absolute Error (MAE)
  - Mean Squared Error (MSE)
  - Root Mean Squared Error (RMSE)
  - R-squared (R2) coefficient of determination
- Compare the forecasted sales values with actual sales values from the testing set to assess the accuracy and reliability of the model.

#### • 6. Model Refinement:

- Refine the regression model by adjusting model parameters, selecting different predictor variables, or considering alternative regression techniques.
- Incorporate feedback from model evaluation to improve forecasting accuracy and address any shortcomings or deficiencies in the model.

#### • 7. Forecasting:

- Once the regression model is trained and validated, use it to generate forecasts of future sales based on the predictor variables.
- Apply the regression equation to new data or future time periods to predict sales figures for different scenarios or planning horizons.

# Factors affecting Sales Forecast

- Market Trends: Current trends in consumer preferences, technology, or industry growth directly impact future sales.
- Past Sales Data: Historical sales records help identify patterns or seasonal variations in demand.
- Competition: The strategies and performance of competitors can influence sales predictions.
- Economic Conditions: Factors like inflation, unemployment, or changes in consumer purchasing power affect sales.
- Marketing Efforts: Advertising, promotions, and pricing strategies play a crucial role in driving sales.
- Customer Behavior: Changes in customer needs, preferences, or loyalty affect demand.
- External Factors: Natural disasters, government policies, or global events (like pandemics) can disrupt sales.

### 6 Scope, Advantages and Disadvantages of Marketing Analytics

• Marketing analytics is the practice of measuring, managing, and analyzing marketing performance to maximize its effectiveness and optimize return on investment (ROI). It involves gathering data from various marketing channels and using statistical methods and technologies to derive insights that inform marketing strategies and decisions. Here's an overview of the scope, advantages, and disadvantages of marketing analytics:

#### • Scope of Marketing Analytics:

- Data Collection: Marketing analytics involves collecting data from various sources, including website analytics, social media platforms, email campaigns, customer relationship management (CRM) systems, and more.
- Data Analysis: Once data is collected, it's analyzed using statistical techniques, data mining, and machine learning algorithms to extract meaningful insights.
- **Performance Measurement**: Marketing analytics helps measure the performance of marketing campaigns, channels, and strategies. It allows marketers to track key performance indicators (KPIs) such as conversion rates, customer acquisition cost, customer lifetime value, etc.

- Segmentation and Targeting: By analyzing customer data, marketers can segment their audience based on demographics, behaviors, preferences, and other variables. This enables more targeted and personalized marketing campaigns.
- Predictive Analytics: Advanced marketing analytics techniques involve predictive modeling to potential opportunities, and optimize marketing strategies accordingly.
- **Optimization**: Marketing analytics helps in optimizing marketing spend by identifying the most effective channels and campaigns. It enables marketers to allocate resources more efficiently and improve ROI.

- Advantages of Marketing Analytics:
- **Data-Driven Decision Making**: Marketing analytics provides objective insights based on data rather than intuition or guesswork, leading to more informed decision-making.
- Improved Targeting and Personalization: By understanding customer behavior and preferences, marketers can tailor their messages and offers to specific segments, leading to higher engagement and conversion rates.
- Optimized Marketing Spend: Analytics helps identify which marketing channels and campaigns deliver the best results, allowing marketers to allocate resources effectively and optimize their marketing budgets.
- Measurable ROI: With marketing analytics, marketers can track the performance of their campaigns and quantify their impact on business outcomes, enabling them to demonstrate ROI to stakeholders.
- **Continuous Improvement**: By analyzing past performance and experimenting with different strategies, marketers can continuously optimize their marketing efforts and adapt to changing market conditions.

- Disadvantages of Marketing Analytics:
- Data Quality Issues: Marketing data may suffer from inaccuracies, inconsistencies, or incompleteness, leading to biased or unreliable insights.
- **Complexity and Expertise**: Implementing and interpreting marketing analytics requires expertise in data analysis, statistics, and marketing principles, which may be challenging for some organizations.
- **Privacy Concerns**: Collecting and analyzing customer data raises privacy concerns, especially with the increasing focus on data protection regulations like GDPR and CCPA.
- Cost and Resource Intensiveness: Building and maintaining marketing analytics capabilities can be costly, requiring investments in technology, talent, and infrastructure.
- Overreliance on Data: While data-driven decision-making is valuable, it's essential to balance quantitative insights with qualitative understanding of customer needs and market dynamics.

### 7 PESTLE Market Analysis and Porter Five Force Analysis

#### • **PESTLE Analysis:**

- PESTLE analysis examines the macro-environmental factors that can impact a business or industry. The acronym stands for:
- **Political**: This includes government policies, regulations, political stability, tax policies, trade tariffs, and other political factors that can affect business operations.
- Economic: Economic factors such as economic growth, inflation rates, exchange rates, interest rates, unemployment rates, and consumer confidence impact businesses' purchasing power, costs, and overall performance.
- Social: Social factors encompass demographic trends, cultural norms, lifestyle changes, consumer attitudes, education levels, and societal values that influence consumer behavior and market demand.

- Technological: Technological factors such as innovation, automation, digitalization, emerging technologies, and the rate of technological change affect industry dynamics, competitive landscape, and business models.
- Legal: Legal factors include laws, regulations, compliance requirements, industry standards, and litigation risks that businesses must adhere to in their operations, product development, and marketing activities.
- Environmental: Environmental factors such as climate change, sustainability practices, environmental regulations, and resource scarcity impact industries' operations, supply chains, and reputation.
- By analyzing these factors, organizations can anticipate opportunities and threats in the external environment and adapt their strategies accordingly.

- Porter's Five Forces Analysis:
- Porter's Five Forces framework evaluates the competitive forces within an industry to assess its attractiveness and competitive intensity. The five forces are:
- Threat of New Entrants: The potential for new competitors to enter the market can threaten incumbent firms' market share and profitability. Factors influencing this threat include barriers to entry (e.g., economies of scale, capital requirements, regulations), brand loyalty, and access to distribution channels.
- **Bargaining Power of Buyers**: The bargaining power of buyers refers to customers' ability to negotiate prices, demand quality improvements, or switch to competitors. Factors affecting this power include the number of buyers, their sensitivity to price changes, product differentiation, and switching costs.

- Bargaining Power of Suppliers: The bargaining power of suppliers concerns suppliers' ability to influence prices, terms, and supply levels. Factors influencing supplier power include the concentration of suppliers, the uniqueness of their products or services, and the availability of substitutes.
- Threat of Substitute Products or Services: The threat of substitutes arises from alternative products or services that can fulfill the same need as the focal industry's offerings. Factors affecting this threat include the availability of substitutes, their quality, price-performance ratio, and switching costs.
- Intensity of Competitive Rivalry: Competitive rivalry reflects the degree of competition among existing firms in the industry. Factors contributing to competitive rivalry include industry growth rate, number and size of competitors, differentiation strategies, and exit barriers.



### 8 Market Basket Analysis

- Market Basket Analysis (MBA) is a data mining technique used to identify the association between products purchased together by customers. It is widely applied in retail and e-commerce industries to understand customer purchasing behavior, improve product placement, optimize promotions, and enhance cross-selling and upselling strategies. The primary goal of market basket analysis is to uncover patterns in customer transactions to facilitate data-driven decision-making and enhance business performance.
- Here's how Market Basket Analysis works:
- **Transaction Data Collection**: The process begins with collecting transactional data, typically in the form of sales records or receipts, which include information about items purchased by individual customers in each transaction.
- **Data Preprocessing**: The transaction data is preprocessed to ensure accuracy and relevance. This may involve removing duplicates, handling missing values, and formatting the data for analysis.
- Association Rule Mining: The core of Market Basket Analysis involves discovering association rules among items frequently purchased together. The most common algorithm used for this purpose is the Apriori algorithm. It identifies sets of items (itemsets) that appear together in transactions more frequently than would be expected by chance.

- Rule Generation: Once frequent itemsets are identified, association rules are generated based on various metrics such as support, confidence, and lift. These metrics help quantify the strength and significance of the associations between items.
  - **Support**: Indicates the frequency with which a particular itemset occurs in transactions.
  - **Confidence**: Measures the likelihood that an item B is purchased given that item A is purchased.
  - Lift: Measures the strength of the association between items, indicating how much more likely item B is to be purchased when item A is already in the basket compared to when item A is not present.
- Rule Evaluation and Interpretation: Generated rules are evaluated based on predefined thresholds for support, confidence, and lift. High-quality rules with significant associations are retained for interpretation and further analysis.
- Insight Generation and Business Applications: The discovered association rules provide valuable insights into customer purchasing behavior and preferences. Businesses can use these insights to:
  - Optimize product placement: Arrange complementary or related items in close proximity to each other to encourage additional purchases.
  - Plan promotions and discounts: Identify items frequently purchased together and offer bundled discounts or promotions to incentivize customers.

# 9 Price Skimming and Sales

- Price skimming is a pricing strategy where a company sets a high initial price for a product or service and then gradually lowers it over time as market demand changes. This strategy is often employed when a company introduces a new product to the market, especially if it offers unique features or has a competitive advantage. Here's how price skimming works and its relationship with sales:
- Price Skimming Strategy:
- **High Initial Price**: The company sets a relatively high price for the product at launch, aiming to capitalize on early adopters and customers who are willing to pay a premium for the novelty, exclusivity, or perceived value of the product.
- Segmented Market: Price skimming targets different segments of the market, starting with those customers who are less price-sensitive and willing to pay a premium for the product's benefits.

- Gradual Price Reductions: Over time, as market demand evolves and competition intensifies, the company gradually reduces the price of the product to attract more price-sensitive customers and expand its market reach.
- Maximizing Revenue: The goal of price skimming is to maximize revenue by capturing consumer surplus from early adopters while gradually expanding the customer base and maintaining profitability as the price declines.

- Relationship with Sales:
- Early Sales and Revenue Generation: Price skimming often leads to strong initial sales and revenue generation, as early adopters and enthusiasts are willing to pay the premium price for the new product. This can help the company recoup its initial investment and cover development and marketing costs.
- Market Penetration: As the price is gradually lowered, sales volume typically increases as the product becomes more affordable to a broader segment of the market. This allows the company to penetrate deeper into the market and capture a larger share of customers.
- **Competitive Response**: Competitors may respond to price skimming by introducing competing products or reducing prices on existing products. This can impact the sales trajectory of the skimming product, influencing the pace at which prices are lowered and affecting overall sales performance.
- Lifecycle Management: Price skimming is often used as part of a product's lifecycle management strategy. After reaching a certain point in the product lifecycle, the company may adjust pricing further or introduce variations of the product to sustain sales momentum and extend its market presence.
- Brand Image and Perceived Value: Price skimming can also influence consumers' perception of the product's quality, exclusivity, and value. Maintaining a premium price at launch may signal to consumers that the product is of high quality, leading to increased sales among certain segments of the market.

## 10 Price Elasticity, Estimating Demand Curves: Estimating Linear and Power Demand Curves

 Price elasticity of demand (PED) measures the responsiveness of quantity demanded to a change in price. It helps businesses understand how changes in price affect sales revenue and profit. When estimating demand curves, two common models used are linear demand curves and power (or exponential) demand curves.

- A linear demand curve is represented by the equation:
- Q=a-b (P)
- Where:
- *Q* is the quantity demanded
- *P* is the price
- *a* is the intercept, representing the maximum quantity demanded when the price is zero
- *b* is the slope of the demand curve, representing the change in quantity demanded for a one-unit change in price
- To estimate a linear demand curve, you typically need data on quantity demanded and corresponding prices across different price levels. Using regression analysis, you can estimate the values of *a* and *b* that best fit the observed data points. Once you have the estimated coefficients, you can use the equation to predict quantity demanded at different price levels.

• Power Demand Curve

# **Power Demand Curves**

Arc that shows relationship between price and demand, when product's price elasticity isn't affected by product's price

D = ap<sup>b</sup> D: units of product demanded by customers p: per-unit price a and b: adjust curve to fit product's price elasticity b is additive inverse of price elasticity (ex: b = -2 if elasticity = 2)

#### • Linear Demand Curves:

- Simple to estimate and interpret.
- Suitable for situations where demand changes linearly with price.
- May not accurately capture demand behavior for products with highly elastic or inelastic demand.

#### • Power Demand Curves:

- Can capture nonlinear relationships between price and quantity demanded.
- More flexible in modeling demand behavior across a wider range of price levels.
- Requires more complex estimation techniques and may be computationally intensive.

### 11 Markdown Pricing and Handling Uncertainty

 Markdown pricing refers to the practice of reducing the price of a product over time to stimulate sales and clear inventory. It is commonly used by retailers to manage inventory levels, maximize revenue, and minimize losses associated with unsold or obsolete merchandise. Handling uncertainty in markdown pricing involves making pricing decisions under conditions of uncertainty, such as unpredictable demand, changing market conditions, or uncertain future costs.

- 1 Flexible Pricing Policies:
- Implement flexible pricing policies that allow for dynamic adjustments in response to changing market conditions and demand fluctuations.
- Use data-driven pricing algorithms or dynamic pricing software to analyze real-time data and make pricing decisions based on current market dynamics.
- 2. Scenario Planning:
- Conduct scenario analysis to evaluate the potential impact of different future scenarios on sales, revenue, and profitability.
- Identify key uncertainties (e.g., demand variability, competitor actions) and develop contingency plans to mitigate risks and capitalize on opportunities.

#### **3. Dynamic Pricing Models:**

Develop dynamic pricing models that incorporate probabilistic forecasts and optimization techniques to determine optimal markdown strategies under uncertainty.

Consider factors such as demand variability, inventory levels, seasonality, and competitor pricing when setting markdown levels.

#### 4. Risk Management Strategies:

Implement risk management strategies, such as safety stock policies, to buffer against demand variability and minimize the risk of stockouts or excess inventory.

Diversify product offerings and distribution channels to reduce reliance on a single product or market segment.

#### 5. Adaptive Learning:

Continuously monitor and evaluate the performance of markdown pricing strategies and adjust them based on feedback and learning from past experiences.

Use predictive analytics and machine learning algorithms to identify patterns in customer behavior and optimize pricing decisions over time.

#### 6. Agile Decision-Making:

Foster a culture of agility and rapid decision-making to respond quickly to changing market conditions and customer preferences.

Empower frontline staff with decision-making authority and provide them with the necessary tools and training to make informed pricing decisions.

### 12 Ratio to Moving Average Forecasting Method

- The Ratio to Moving Average (RMA) forecasting method is a technique used to forecast future values based on the ratio of actual data to a moving average. It's a simple yet effective method that smoothens out fluctuations in the data and helps identify underlying trends. Here's how the Ratio to Moving Average method works:
- Steps to Implement Ratio to Moving Average Forecasting Method:
- Calculate the Moving Average: Calculate the moving average of the historical data by taking the average of a certain number of past data points. The number of data points used for the moving average is typically referred to as the "window size" or "period."
- Calculate the Ratios: For each data point in the historical dataset, calculate the ratio of the actual value to the corresponding moving average value.
- Calculate the Average Ratio: Compute the average ratio of all the ratios calculated in the previous step. This average ratio represents the relationship between the actual data and the moving average.

- Apply the Ratio to Future Moving Average: Use the calculated average ratio to adjust the next forecasted moving average. Multiply the forecasted moving average for the next period by the average ratio to obtain the forecasted value for the subsequent period.
- **Repeat the Process**: Continue to calculate the moving average and adjust it using the average ratio for each successive period to generate forecasts for future time periods.

- Advantages of Ratio to Moving Average Method:
- Simple to Implement: The RMA method is straightforward to implement and does not require complex calculations or extensive historical data.
- Smoothens Out Fluctuations: By using a moving average, the method smoothens out short-term fluctuations in the data, making it easier to identify underlying trends and patterns.
- Adaptable to Changing Conditions: The method is adaptable to changing conditions as it adjusts forecasts based on the ratio of actual data to the moving average, allowing it to respond to shifts in the data.
- **Provides Insight into Trend Direction**: By focusing on the ratio between actual data and the moving average, the method provides insight into whether the trend is accelerating or decelerating.

## 13 Meaning and Steps in Conjoint Analysis

 Conjoint analysis is a market research technique used to understand how consumers make trade-offs between different product attributes when making purchasing decisions. It helps businesses identify the most desirable combination of attributes for a product or service and determine their relative importance to consumers. Here's an overview of the meaning and steps involved in conjoint analysis:

#### • Meaning of Conjoint Analysis:

 Conjoint analysis decomposes products or services into their constituent attributes (e.g., price, features, brand) and assesses consumers' preferences by presenting them with hypothetical product profiles that vary in terms of these attributes. By analyzing consumers' choices or ratings for different product profiles, conjoint analysis enables businesses to quantify the importance of each attribute and estimate the utility or value consumers attach to different attribute levels. • Steps in Conjoint Analysis:

#### • Define Attributes and Levels:

- Identify the relevant attributes that characterize the product or service under study (e.g., price, size, color, brand).
- Determine the levels or options for each attribute that will be included in the conjoint analysis. These levels should represent realistic variations that consumers may encounter in the marketplace.

#### Construct Profiles or Stimuli:

- Create hypothetical product profiles by combining different attribute levels in a systematic manner. Each product profile represents a unique combination of attribute levels.
- Use experimental design techniques, such as fractional factorial designs or orthogonal arrays, to generate a manageable set of product profiles that cover the full range of attribute combinations.

#### • Design and Administer Survey:

- Develop a survey instrument or choice-based conjoint (CBC) questionnaire that presents respondents with a series of product profiles.
- In choice-based conjoint analysis, respondents are asked to choose their preferred product from a set of alternatives. In rating-based conjoint analysis, respondents rate each product profile on a numerical scale.
- Ensure that the survey is clear, concise, and easy to understand, and pretest it with a small sample of respondents to identify any issues or ambiguities.

#### Collect and Analyze Data:

- Administer the survey to a representative sample of target consumers, ensuring that the sample size is sufficient to obtain reliable results.
- Collect data on respondents' choices or ratings for each product profile.
- Analyze the data using statistical techniques such as regression analysis, hierarchical Bayes estimation, or maximum likelihood estimation to estimate the part-worth utilities or preferences for each attribute level.

#### • Interpret Results:

- Interpret the results of the conjoint analysis to understand consumers' preferences and the relative importance of different attributes.
- Examine the part-worth utilities to identify which attribute levels are most preferred by consumers and how changes in attribute levels affect overall product preference.
- Use the insights gained from the analysis to inform product development, pricing decisions, marketing strategies, and segmentation approaches.

#### • Validate and Refine Model:

- Validate the conjoint model by comparing predicted preferences with actual market behavior or conducting validation studies.
- Refine the conjoint model as needed based on feedback from validation studies or changes in market conditions.

### 14 Measuring and meaning Customer Lifetime Value, Estimating Chance that customer is still active

- Customer Lifetime Value (CLV) is a metric used to measure the total value that a customer is expected to generate for a business over the entire duration of their relationship. It helps businesses understand the long-term profitability of acquiring and retaining customers and informs marketing, sales, and customer relationship management strategies. Estimating the chance that a customer is still active involves assessing the likelihood that a customer will continue to engage with a business over time. Here's how CLV and customer churn estimation are measured and interpreted:
- Customer Lifetime Value (CLV):
- Measurement:
- Calculate Revenue from Customer: Determine the total revenue generated from a customer over their entire relationship with the business, including all purchases, subscriptions, and repeat transactions.
- Estimate Costs Associated with Customer: Calculate the costs associated with acquiring, serving, and retaining the customer, including marketing expenses, customer service costs, and any discounts or incentives offered.
- **Discount Future Cash Flows**: Discount the future revenue and costs associated with the customer using an appropriate discount rate to account for the time value of money.
- Sum of Discounted Cash Flows: Sum the discounted cash flows over the expected duration of the customer relationship to calculate the CLV.

- Estimating Chance that Customer is Still Active (Churn Estimation):
- Measurement:
- **Define Churn**: Determine the criteria for defining customer churn, such as the absence of purchases or interactions over a specific time period.
- Identify Active and Inactive Customers: Segment the customer base into active and inactive customers based on the defined churn criteria.
- Calculate Churn Rate: Calculate the churn rate, which represents the proportion of customers who have become inactive within a given time period relative to the total number of customers.
- Estimate Retention Probability: Estimate the probability that a customer will remain active or churn-free over future time periods using statistical methods or predictive modeling techniques.